

**WORLD CLASS SAFETY  
PERFORMANCE IS OUR OBJECTIVE**

## BNFL Overview



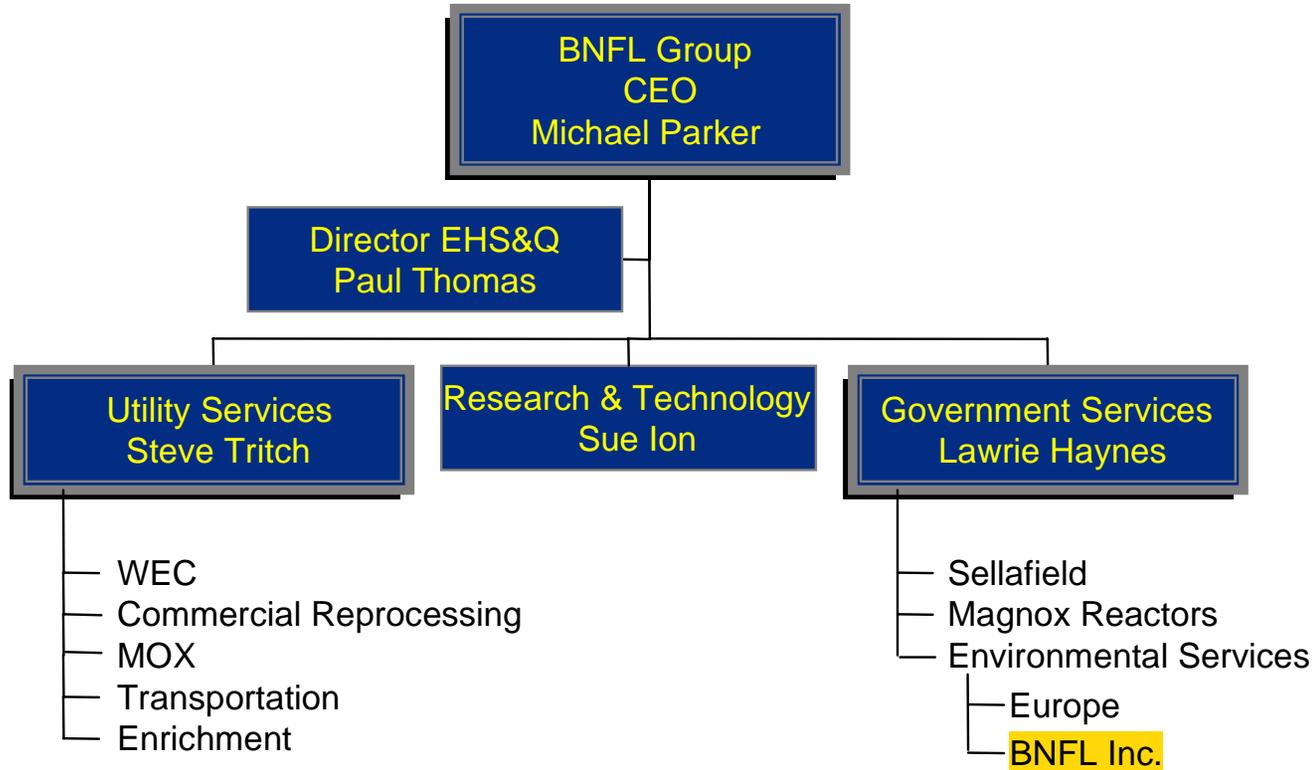
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- **A Full-Service Global Nuclear Company**
  - **23,000 People in 15 Countries**
  - **4 Major Business Lines**
    - Fuel & Reactors
    - Power Generation
    - Spent Fuel Management
    - Legacy Clean-up
  - **Substantial Technology and Experience Base**
  - **\$160M Annual R&D Budget**

# BNFL — An Integrated Business

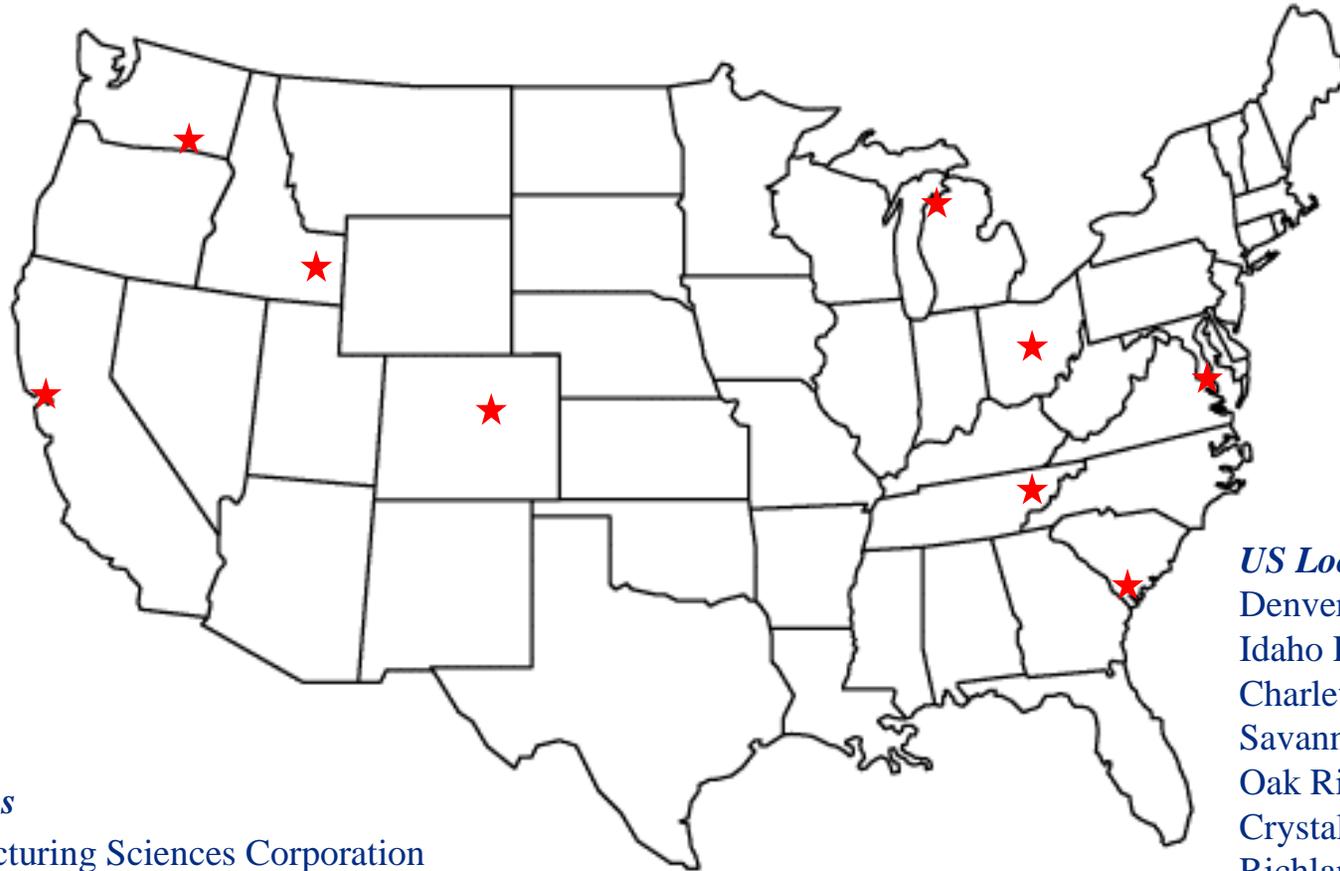


Business Group	Westinghouse Electric Company	Magnox Generation	Spent Nuclear Fuel & Engineering	Environmental Services
Services	<ul style="list-style-type: none"> <li>• Fuel Manufacture</li> <li>• Reactor Services</li> <li>• AP-600 Design</li> </ul>	<ul style="list-style-type: none"> <li>• Magnox Generation</li> </ul>	<ul style="list-style-type: none"> <li>• Reprocessing</li> <li>• MOX Fuel</li> <li>• Transport</li> <li>• Engineering</li> </ul>	<ul style="list-style-type: none"> <li>• Waste Management</li> <li>• Decommissioning</li> <li>• Plant Operations</li> <li>• Engineering</li> </ul>
Customer	<ul style="list-style-type: none"> <li>• Global Nuclear Utilities</li> </ul>	<ul style="list-style-type: none"> <li>• Electricity Market in UK</li> </ul>	<ul style="list-style-type: none"> <li>• Global Nuclear Utilities</li> </ul>	<ul style="list-style-type: none"> <li>• Global Nuclear Utilities</li> <li>• Governments</li> </ul>

# BNFL Group Organization



# BNFL Inc. Locations



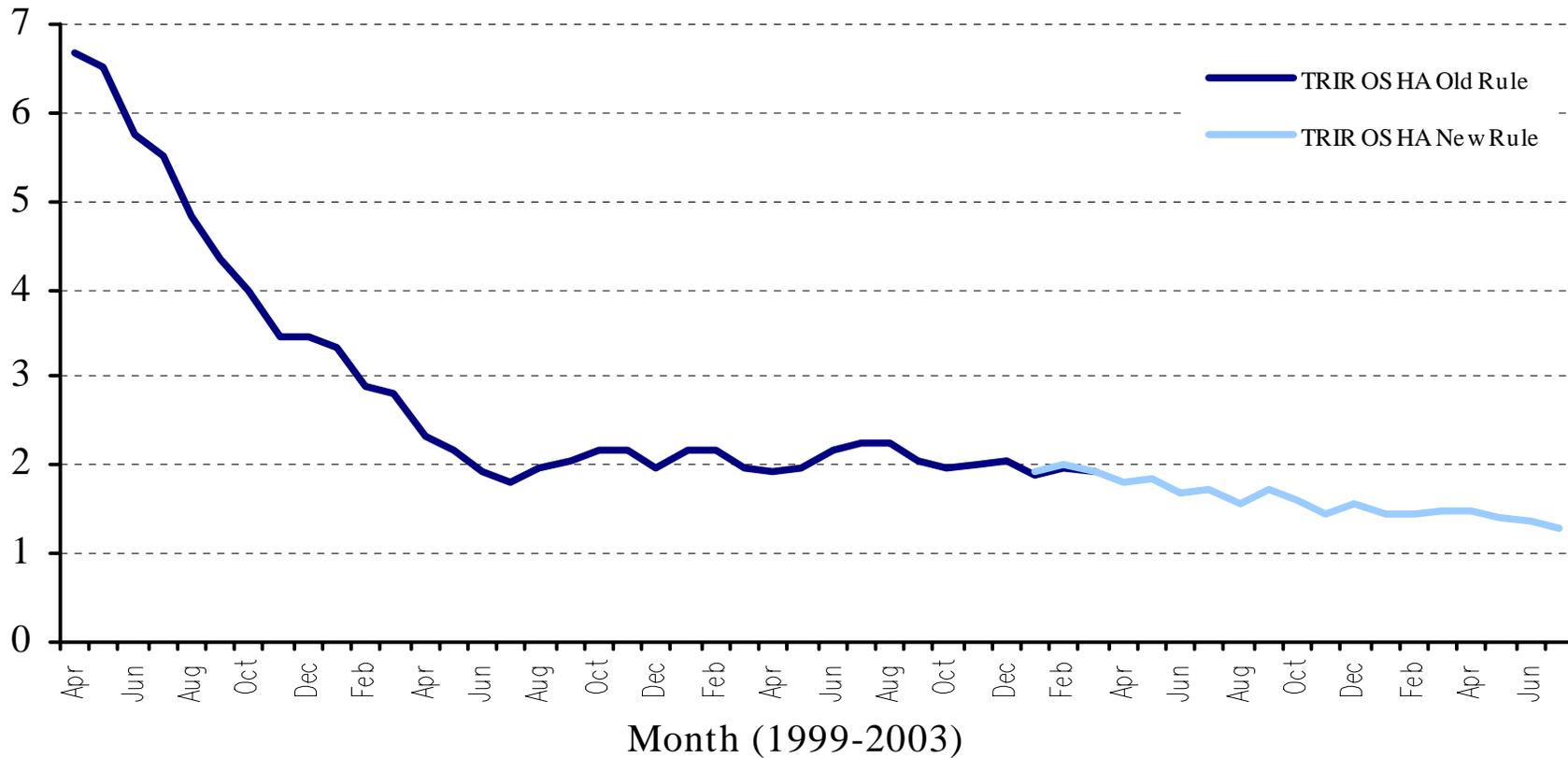
## *Affiliates*

Manufacturing Sciences Corporation  
BNFL Savannah River Corporation  
BNFL Instruments Division

## *US Locations*

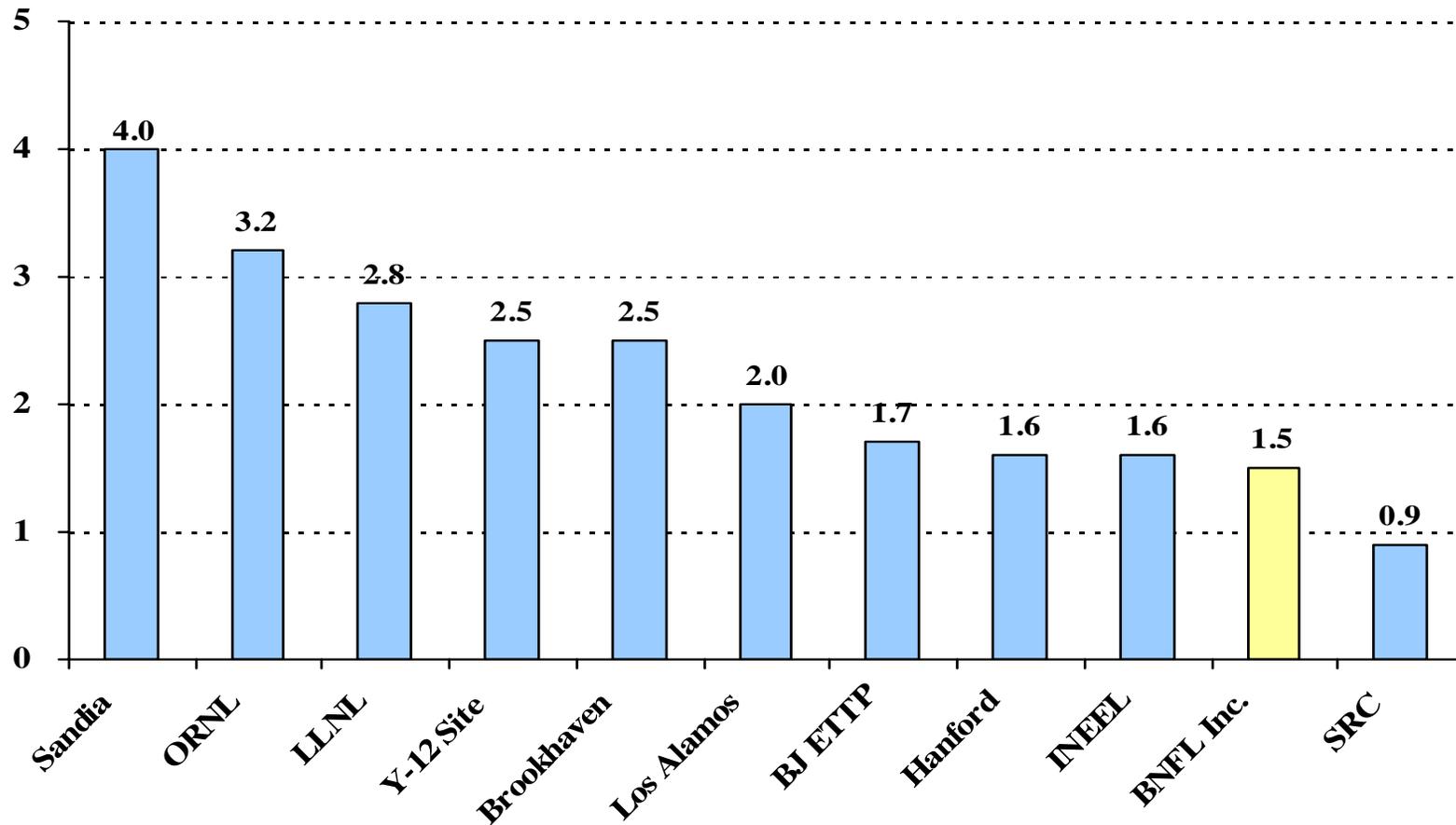
Denver, CO  
Idaho Falls, ID  
Charlevoix, MI  
Savannah River, SC  
Oak Ridge, TN  
Crystal City, VA  
Richland, WA  
Campbell, CA  
Mound, OH

# Total Recordable Injury Rate 12 Month Rolling Average





# TRIR As of March 2003 BNFL Inc. vs DOE M&O/M&I (Employees & Sub-Contractors)

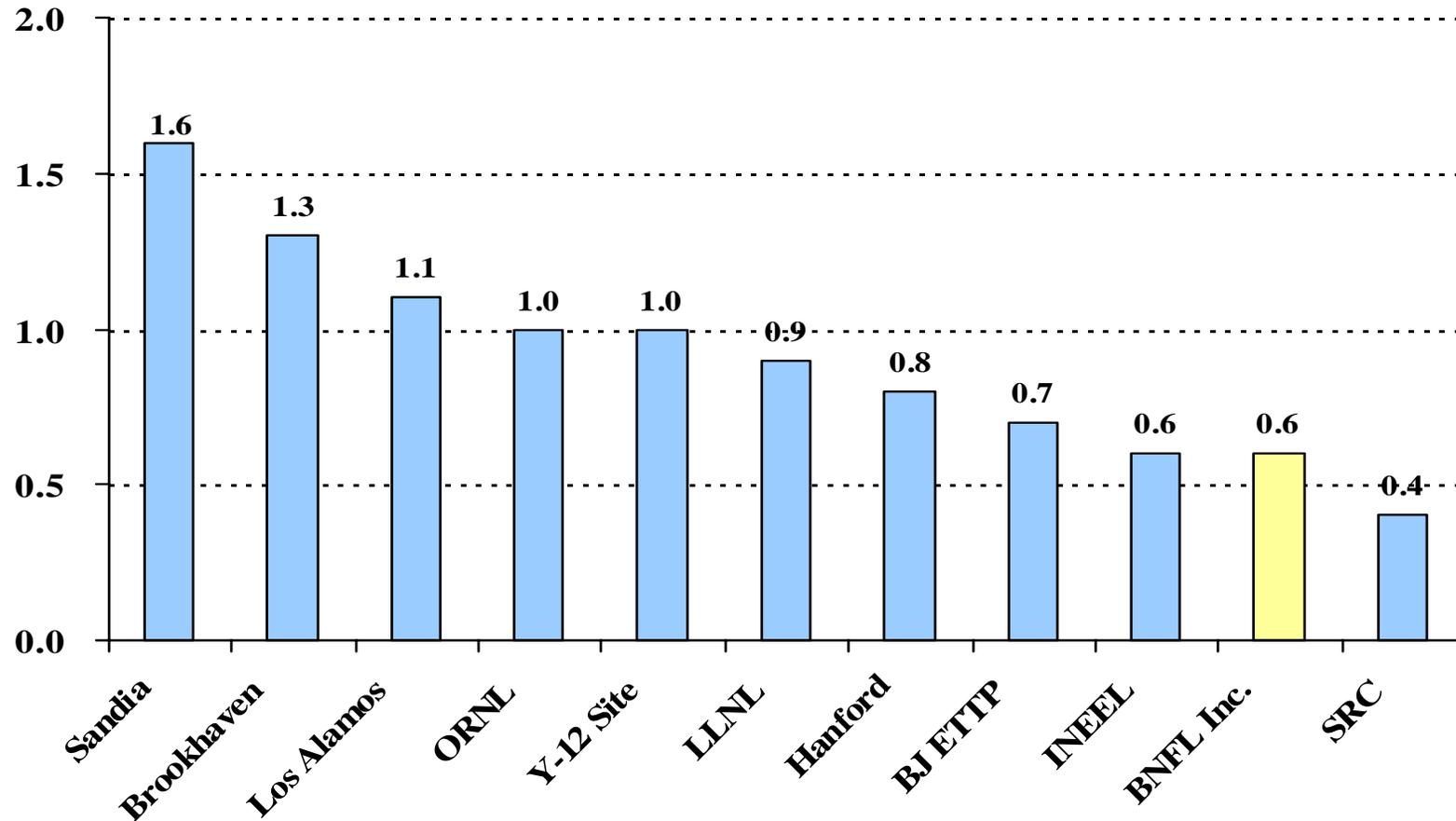


M&O/M&I Data - Jan - Dec 2002

BNFL Inc. is one of the safest contractors in the DOE complex.

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# LWCR As of March 2003 BNFL Inc. vs M&O/M&I (Employees & Sub-Contractors)

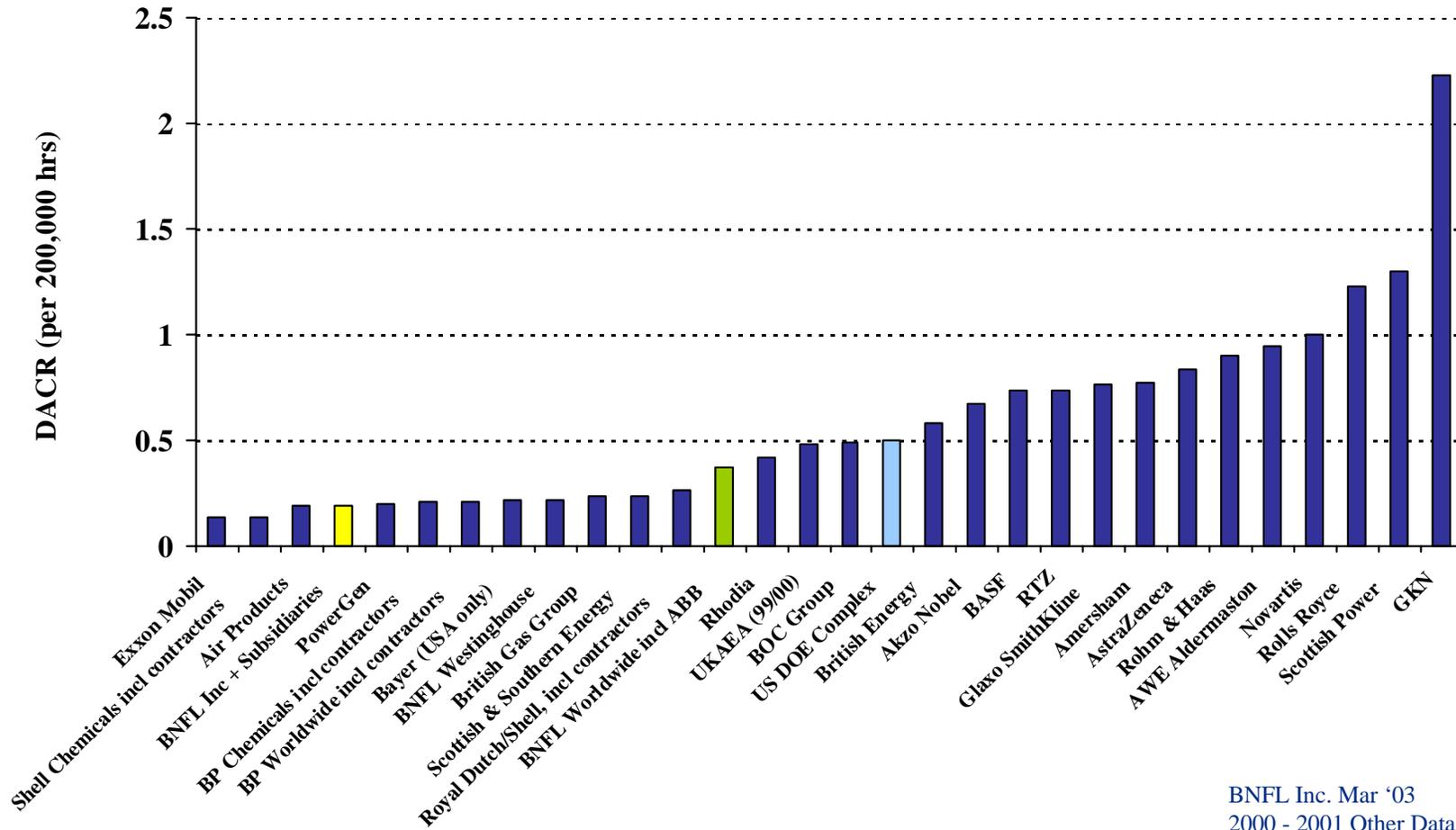


M&O/M&I Data - Jan - Dec 2002

BNFL Inc. is one of the safest contractors in the DOE complex.

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# DACR Comparison



BNFL Inc. Mar '03  
2000 - 2001 Other Data

BNFL Inc. and its subsidiaries are among the safest companies in the world.

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# Number Trained & Made Observations in Behavioral Safety for July 2003



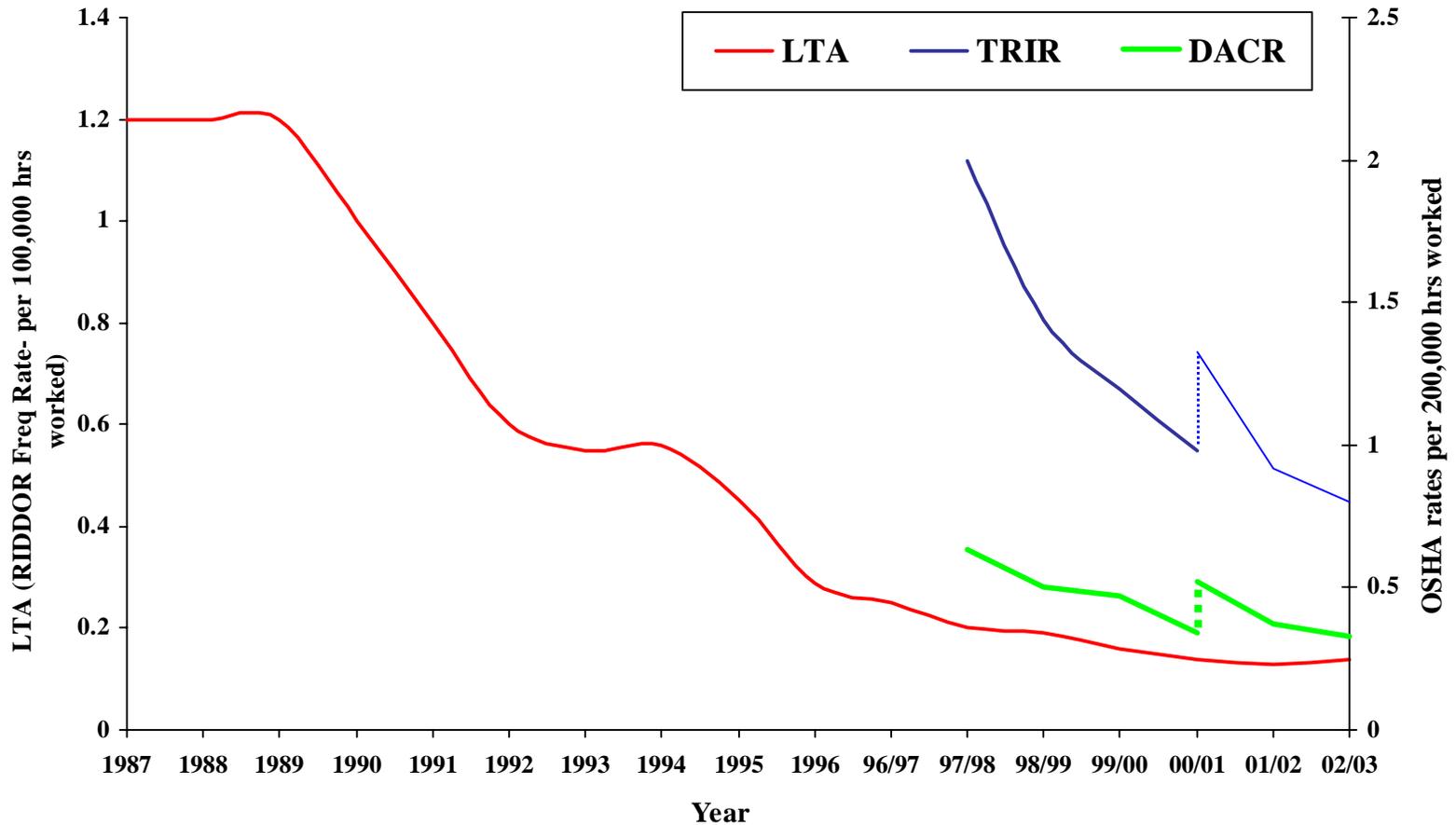
	# Individuals	# Trained	Percentage
Employees	1740	1427	82.0%
Contractors	1467	1198	81.7%
Consolidated	292	274	93.8%

Project	Employees		Contractors		Consolidated	
	# Individuals	# Trained	# Individuals	# Trained	# Individuals	# Trained
AMWTP	330	281	166	0	496	281
BRP	8	7	51	14	59	21
Crystal City	41	0	0	0	41	0
D&D Ops	37	0	6	0	43	0
Denver	32	6	0	0	32	6
ETTP	1094	1094	259	259	1353	1353
Richland	35	5	0	0	35	5
FS	12	0	0	0	12	0
MSC	117	0	27	0	144	0
SRC	34	34	958	925	992	959
<b>Totals</b>	<b>1740</b>	<b>1427</b>	<b>1467</b>	<b>1198</b>	<b>3207</b>	<b>2625</b>
	<b>82.0%</b>		<b>81.7%</b>		<b>81.9%</b>	

	Behavioral Safety Observers	
	Observers	Observations
ETTP	35	63
SRC	444	456
<b>Totals</b>	<b>479</b>	<b>519</b>

	Summary Performance			
	Individuals	Trained	Observers	Observations
<b>Number</b>	<b>1740</b>	<b>1427</b>	<b>479</b>	<b>456</b>
<b>Percentage</b>	<b>100%</b>	<b>82.0%</b>	<b>27.5%</b>	<b>26.2%</b>

# RIDDOR (UK only) and OSHA performance



The BBS program initiated in 1994 by the BNFL Group has led to near world-class safety performance.

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## ETTP 3-Building D&D and Recycle Project



- **Project on schedule and at a fixed price**
- **D&D productivity increased**
- **Up to 4 million pounds per week of material is removed**
- **235.5 million cumulative pounds of material have been removed from the project site**

# Idaho Falls AMWTP



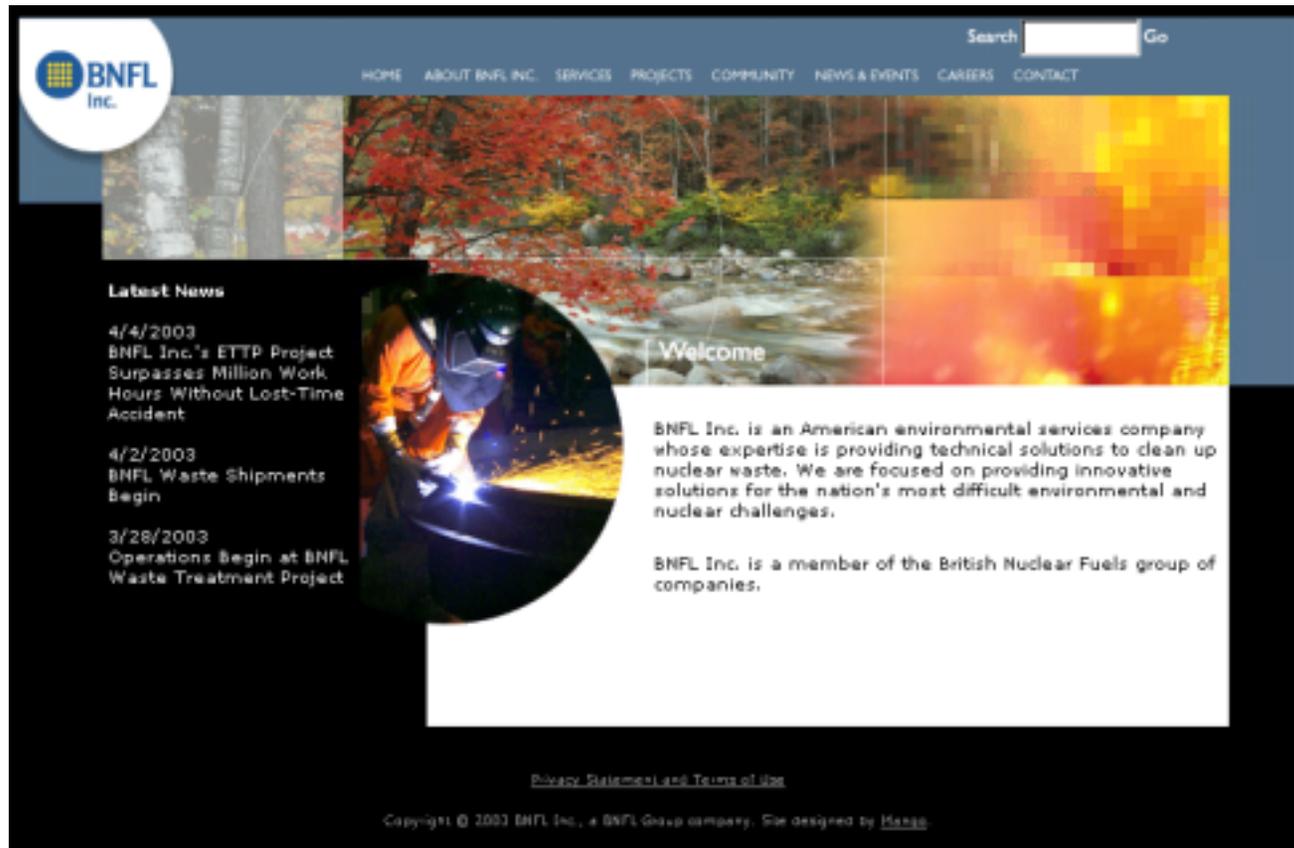
- **BNFL Inc. financed, owned and operated**
- **Treat and package 65,000m<sup>3</sup> of transuranic and MLLW**
- **Includes design, construction, operations and decommissioning**
- **Retrieval initiated and 38 TRUPACs shipped to WIPP.**

# Big Rock Point



- **Contract for major component removal and demolition of the station structures (June 1998)**
- **Big Rock Point is a 75 MWe BWR of General Electric Co. design (Michigan, USA)**
- **Strategy is green field in seven years**
- **Most major components removed**
- **150 ton reactor vessel transport container is in containment**
- **Reactor vessel ready for removal**

# BNFL Inc. Web Site



[Http://www. bnflinc.com](http://www.bnflinc.com)